



SPACE
ECONOMIC
FORUM
QATAR



The Global Forum For The Earth-Moon Economy

Space Economic Forum (SEF) Doha, Qatar

September 2027



Depicted: Titans Genesis Spaceplane
and LEO Titans OrbitalPort Space Station



www.SEF27.com



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A Joint Invitation to Help Shape The Earth-Moon Economy



A Letter to Industry Leaders

Dear Industry Leader,

Every great economic era begins before its institutions, markets, and infrastructure are fully formed. The Earth-Moon economy is entering that decisive moment now.

What was once approached as a series of individual missions is becoming an interconnected economic geography. Reusable transportation, orbital infrastructure, lunar logistics, energy, communications, data, advanced manufacturing, resource development, finance, insurance, governance, education, and human settlement are beginning to converge.

This is more than the next chapter of space exploration. It is the foundation of the next industrial revolution.

The Space Economic Forum (SEF) Qatar is being established in Doha as the strategic regional launchpad for SEF's presence across the Middle East and beyond. It will strengthen Qatar's position as a leading hub for space-sector investment, innovation, international collaboration, and the development of the regional space economy.

Through SEF Qatar, we will bring together leaders from government, industry, investment, science, education, law, infrastructure, and technology to address the practical decisions that will determine how the Earth-Moon economy is organized, financed, governed, and built.

SEF Qatar will not be another conference where the future is discussed and then deferred. It is being designed as a working forum through which relationships can be established, priorities aligned, partnerships formed, capital connected with credible opportunities, and ambitious ideas advanced toward implementation.

Qatar provides a uniquely powerful setting for this work. Its leadership in energy, aviation, international finance, education, media, diplomacy, and global convening gives it the capacity to connect established space powers with emerging space nations, sovereign investors, industrial companies, researchers, and the wider international community. Doha can become an important bridge between regions, institutions, and industries that must work together if the Earth-Moon economy is to reach its full potential.

Our ambition is both global and practical. SEF Qatar will focus on the transportation networks, orbital platforms, lunar infrastructure, manufacturing capacity, communications systems, energy resources, financial structures, workforce, standards, and international partnerships required to turn exploration into a functioning and enduring economy.

Many will be in the room where this future is discussed.

Sincerely,

Neal S. Lachman

Founding Chairman & CEO, Space Economic Forum LLC
Executive Vice Chairman and Chief Executive Officer,
Space Economic Forum Qatar

H.E. Mohamed bin Ahmed Al Obaidly

Founding Chairman, Space Economic Forum Qatar
Vice Chairman, Space Economic Forum LLC



Introduction

Qatar and Titans Space Industries showcases, country pavilions, innovation booths, research demonstrations and dedicated partnership spaces will make emerging capabilities visible. They will also create opportunities for collaboration involving AI, aerospace, spaceports, orbital infrastructure, human resilience, advanced manufacturing and sustainable development.

By connecting leadership, industry, investment, research and future talent, SEF Qatar will help build the relationships, capabilities and human capacity required for lasting participation in the Earth–Moon economy.



Executive Summary: Space Economic Forum

Space Economic Forum (SEF) Qatar is being established as an annual international forum in Doha, supported by a year-round platform of strategic working groups, institutional engagement and commercial partnership development.

Inspired in part by the World Economic Forum's international convening model, SEF is organized to fulfill a comparable role for the emerging Earth-Moon economy, bringing together government, industry, investment, science, technology and education to help shape its responsible development.

The inaugural Doha forum is targeted for the beginning of September 2027. It will connect the leaders and institutions whose capabilities, capital, infrastructure and expertise can advance the next era of economic activity across the Earth-Moon system.

The Earth-Moon economy encompasses today's growing space industry and its expanding connections with terrestrial markets, alongside reusable transportation, satellites, orbital infrastructure, lunar activities, energy, communications, artificial intelligence, advanced manufacturing, finance, insurance, healthcare, education and human settlement.

SEF Qatar will bring these interdependent sectors into the same strategic conversation and sustain the work required to develop them.

Standards • Markets • Infrastructure • Capital • Partnerships

Through five thematic tracks, five integrated program layers and 17 year-round strategic participation groups, SEF Qatar will help transform shared ambition into sustained cooperation, commercial opportunity and measurable progress.



Executive Summary: Space Economic Forum

SEF Qatar will bring together the institutions, industries and people required to develop a connected, commercially viable and sustainable Earth-Moon economy.

Participants will include:

- Governments, ministries and space agencies
- Space, aerospace and advanced technology companies
- AI, semiconductor, robotics and cybersecurity businesses
- Energy, aviation, logistics and manufacturing industries
- Spaceport developers and commercial space station companies
- Sovereign funds, banks, insurers and private investors
- Universities, laboratories and research institutions
- Entrepreneurs, engineers, scientists and astronauts
- Educators, students and future space professionals

The annual gathering in Doha will serve as the focal point of a continuing international platform. Strategic working groups, institutional engagement and year-round activities will help participants develop relationships, identify complementary capabilities and advance proposals between successive forums.

SEF Qatar will connect high-level economic and institutional dialogue with commercial opportunity, public participation, education and workforce development.

The forum will include the Junior Exploration Zones, Astronaut Hub, Inspiration Tour, live analog mission experiences and astronaut-led activities. These programs will enable young people, universities, families and aspiring professionals to engage directly with the knowledge and skills shaping humanity's future beyond Earth.

Executive Summary: Space Economic Forum

Qatar and Titans Space Industries showcases, country pavilions, innovation booths, research demonstrations and dedicated partnership spaces will make emerging capabilities visible. They will also create opportunities for collaboration involving AI, aerospace, spaceports, orbital infrastructure, human resilience, advanced manufacturing and sustainable development.

By connecting leadership, industry, investment, research and future talent, SEF Qatar will help build the relationships, capabilities and human capacity required for lasting participation in the Earth-Moon economy.



Executive Summary: The SEF Qatar Platform Architecture

SEF Qatar is organized across five integrated program layers. Layer 1 contains the forum's five thematic tracks, while Layers 2 through 5 extend the platform through public participation, exhibitions, relationship development and year-round collaboration.

The Strategic Forum brings leaders, specialists and decision-makers together to examine priorities, address shared challenges and identify opportunities for cooperation.

Five Strategic Tracks within Layer 1

T1: Regional Talent, Institutional Foundations & Capacity Pipelines

T2: Human Resilience and Survival in Space

T3: AI, Digital Infrastructure, Defense and Earth-Based Operations

T4: The Future of LEO, Spaceports & Cis-Lunar Transportation

T5: Building a Sustainable Earth-Moon Civilization

Layer 2: Programs and Participation Activities

JEZ zones, Astronaut Hub, Inspiration Tour, Live Analog and astronaut activities connecting future generations with space exploration.

Layer 3: Exhibitions and Showcases

Qatar and TSI showcases, country pavilions, innovation exhibits, research demonstrations and partnership spaces.

Layer 4: SEF Impact Gala and Ecosystem Houses

Recognition, approved commitments and strategic networking across the wider space ecosystem.

Layer 5: Year-Round Engagement Platform

SEF Talks, 17 strategic participation groups, USC-SSPS activities, collaborative projects and milestone reporting.

Why Doha, Why Qatar?

Doha offers a compelling foundation for an international platform connecting today's growing space industry with the emerging Earth-Moon economy. Qatar's strengths in energy, aviation, logistics, finance, education and international engagement create opportunities to unite global expertise with local capabilities, capital and industrial ambition.

Energy, and Advanced Industry

Qatar's energy and industrial sectors can contribute to the development of power systems, advanced materials, resource processing and sustainable infrastructure. These capabilities can support both terrestrial industries and future operations throughout the Earth-Moon system.

Aviation, Logistics, and Spaceports

Qatar's aviation and logistics experience creates opportunities in aerospace services, transportation, maintenance, integrated supply chains and future spaceport development. These activities can stimulate regional business, workforce training and specialized supplier networks.

Finance, Insurance, and Investment

Space transportation, orbital facilities and lunar infrastructure will require credible business models, structured financing and a clear understanding of operational risk. SEF Qatar will connect project developers with investors, banks, insurers and prospective industrial partners.

AI, and Digital Infrastructure

SEF Qatar intends to connect Qatar with Silicon Valley and other global technology ecosystems through artificial intelligence, robotics, semiconductors, advanced computing, cybersecurity and autonomous systems. These capabilities can support spacecraft, mission operations, manufacturing and space-derived services.

Why Doha, Why Qatar?

The Future of LEO

Commercial space stations, orbital research, manufacturing, tourism and servicing will depend upon reliable transportation, communications, logistics and customers. Doha can provide a setting where these participants explore partnerships across LEO, spaceports and Cis-Lunar transportation.

Human Resilience and Food Security

Universities, laboratories and companies can collaborate on astronaut preparation, medical technology, space agriculture and resource-efficient habitats. The planned Analog Astronaut Training Camp and Astrobotany and Food Security Research Laboratory near Doha will create prospective channels for research, education and workforce development.

Sustainable Growth

Energy efficiency, responsible resource use, resilient supply chains, orbital sustainability and environmental stewardship will guide discussions of infrastructure, investment and long-term development.



Program Structure, Layers & Tracks

SEF Qatar is designed as a multi-format platform connecting strategic dialogue with commercial opportunity, practical cooperation and continuing work throughout the year.

The program is organized across five integrated layers. Layer 1, the Strategic Forum, forms the intellectual and institutional core of the platform and contains five thematic tracks. Layers 2 through 5 expand participation through educational programs, exhibitions, showcases, ecosystem engagement and year-round collaboration.

The Strategic Forum will connect government, industry, investment, science, technology and education around the opportunities and requirements of the emerging Earth-Moon economy.

Its program will combine:

- Leadership plenaries and special addresses
- Ministerial, agency and institutional dialogue
- Five thematic track programs
- Expert panels and moderated conversations
- Focused working sessions and roundtables
- Investor, finance and insurance discussions
- Private bilateral and partnership meetings
- Forum-wide synthesis and closing proceedings

The program will bring the space and aerospace industry into dialogue with AI, energy, aviation, logistics, finance, advanced manufacturing, healthcare, education, and other sectors whose capabilities will support future activity in LEO and across the Earth-Moon system.

Daily Schedule (Example):

- **Morning:** Leadership addresses and strategic plenaries setting the priorities for the day.
- **Midday:** Parallel track sessions and expert discussions exploring key opportunities and challenges.
- **Afternoon:** Working sessions, investor meetings, exhibitions and partnership development.
- **Evening:** Receptions, cultural programming and curated networking opportunities.

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Layer 1



Strategic Forum

Connect leaders and specialists across five thematic tracks to identify priorities, examine challenges, and develop practical next steps.

- Keynotes
- Expert roundtables
- Working sessions
- Commercial and institutional dialogue

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Layer 2



Programs and Participation Activities

Connect students, families, educators, and astronaut candidates through hands-on learning and mission experiences.



Junior
Exploration Zones
(JEZ)



Astronaut Hub



Inspiration Tour



Live analog
missions



Astronaut-led
activities

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Layer 3



Exhibitions and Showcases

Demonstrate capabilities and connect with prospective customers, investors, suppliers, and research partners.

- Qatar and TSI showcases
- Innovation booths
- Partnership meetings
- Country pavilions
- Research demonstrations

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Layer 4



SEF Impact Gala and Ecosystem Houses

Recognize contributions, share approved announcements, and deepen relationships through curated gatherings.

Industry ● Investment ● Innovation
Sustainability ● Policy ● Future talent

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Layer 5

Year-round Engagement Platform

Connect all program layers through continuing collaboration, project development, and milestone reporting.

- SEF Talks
- USC and SSPS work
- 17 strategic participation groups
- Continuing JEZ activities
- Collaborative projects

USC: United Space Collective
SSPS: Solar System Planetary Standards

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Track 1



Regional Talent, Institutional Foundations & Capacity Pipelines

Build the people, institutions, and industrial capabilities for meaningful participation in the space economy.



Workforce and AI skills



Academic partnerships



Testing and certification



Technology transfer



Supplier networks



Entrepreneurship

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Track 2



Human Resilience and Survival in Space

Connect medicine, biology, engineering, and training to support healthy crews and sustained activity beyond Earth.



Medical readiness



Analog training



Astrobotany



Radiation protection



Life support



Food security

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Track 3



AI, Digital Infrastructure, Defense & Earth-Based Operations

Connect space with Silicon Valley and global technology ecosystems to develop useful services and commercial partnerships.



AI and robotics



Semiconductors



Earth observation



Advanced computing



Cybersecurity



Intelligence



Secure communications

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Track 4

The Future of LEO, Spaceports & Cis-Lunar Transportation

Connect viable orbital destinations with transportation, customers, and dependable infrastructure across the Earth-Moon system.



Commercial
space stations



Spaceports



Reusable
transport



Orbital
servicing



Logistics



Finance and
insurance



Orbital
sustainability

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Track 5

Building a Sustainable Earth-Moon Civilization

Develop interconnected infrastructure, industries, settlements, and institutions that can endure across generations.



Lunar
resources



Clean energy



Circular
production



Robotic
construction



Governance



Earth-Moon and
Selene Accords

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17 Strategic Participation Groups

Layer 5: Year-round collaboration

- | | | |
|---|---|---|
| 01
SEF Strategic Partner Leadership Council
Align strategic priorities, partner contributions, and cross-industry cooperation. | 07
Standards, Interoperability and Digital Infrastructure Board
Align systems, communications, AI, cybersecurity, data, and advanced computing. | 13
Fortune 500 and Strategic Industry Forum
Connect major industries and global technology ecosystems with space markets. |
| 02
SEF Track Integration Council
Coordinate expertise and delivery across all five thematic tracks. | 08
Space Finance, Insurance and Underwriting Board
Support project finance, risk assessment, insurance, and investment readiness. | 14
Universities, Research and Workforce Forum
Build research partnerships, AI skills, training, entrepreneurship, and careers. |
| 03
Earth-Moon and Selene Accords Stewardship Council
Develop accords and frameworks for responsible Earth-Moon cooperation. | 09
Industrialization, Manufacturing and Supply Chain Board
Connect materials, semiconductors, robotics, production, testing, and suppliers. | 15
Chambers, Associations and Regional Economic Development Forum
Strengthen business networks, regional investment, suppliers, and aerospace hubs. |
| 04
Cis-Lunar Infrastructure and Logistics Board
Advance spaceports, orbital facilities, transportation, and lunar logistics. | 10
Human Resilience, Health and Life Support Board
Advance space medicine, analog training, astrobotany, food security, and life support. | 16
Future Generations, Education and Astronaut Inspiration Platform
Engage youth through Junior Exploration Zones and astronaut-led learning. |
| 05
Resource, Power and Commodity Markets Board
Connect energy, lunar resources, efficient resource use, and emerging markets. | 11
Government and Space Agency Forum
Connect public priorities, enabling frameworks, and international cooperation. | 17
Public Trust, Ethics and Civilizational Narrative Platform
Promote responsible AI, environmental stewardship, culture, and public understanding. |
| 06
Space Traffic, Safety and Orbital Sustainability Board
Support traffic coordination, debris mitigation, and safe orbital operations. | 12
Investor and Sovereign Capital Forum
Connect capital providers with sectors, projects, and investment partners. | |

Clear objectives • Responsible contributors • Milestone reporting

The Global Forum for the Earth-Moon Economy

Delegate Experience and Operations

Careful planning will support a secure, welcoming and efficient experience for international delegates, speakers, partners, exhibitors, families and VIP guests attending SEF Qatar in Doha. Operational arrangements will reflect the forum's global character, Qatar's standards of hospitality and the requirements of a complex multi-layer program.

Travel and Transportation

International Arrivals

Dedicated arrival information and planned delegate support will help international participants navigate entry requirements, airport transfers and onward travel within Doha.

Local Transportation

Planned transport services will connect official hotels, the forum venue and associated program locations. Timetables and access information will be provided through the event platform.

VIP and Diplomatic Protocol

A dedicated protocol function will support founding leadership, government representatives, diplomatic delegations, astronauts, senior executives and other distinguished guests. Services will include coordinated arrivals, accreditation, secure movements and hosted engagements.

Accommodation

Official Hotel Program

Preferential accommodation arrangements will be pursued across suitable luxury and business hotels in Doha.

Booking Support

A dedicated booking platform will provide hotel information, availability and reservation guidance.

Delegate Concierge

Support services will assist with accommodation, transportation, local information and program-related enquiries.



Delegate Experience and Operations

On-Site Service

Registration and Accreditation

Efficient digital registration, identity verification, badging and controlled access for delegates, exhibitors, media and guests.

Security and Medical Support

Coordinated security planning, access control, emergency procedures, first-aid services and qualified medical support.

Hospitality and Catering

High-quality catering with halal service, international menu options and accommodation for dietary requirements.

Language Services

English and Arabic will serve as the principal forum languages. Interpretation for selected sessions and additional languages will be considered according to delegate requirements.

Accessibility

Venue areas, transport services, information and programming will be planned to support participants with disabilities.

Cultural and Prayer Facilities

Clear cultural guidance, appropriate hospitality practices and accessible prayer facilities will support international participation.

Family and Youth Services

Designated support will be planned for families, young participants and visitors attending JEZ and educational activities.

Technical and Exhibitor Support

Dedicated audiovisual, connectivity, production and IT teams will support sessions, exhibits, demonstrations and partnership spaces.



Marketing and Global Outreach

SEF Qatar's marketing and outreach strategy will position the platform as more than an annual event. Communications will present it as an international forum and year-round engagement platform where the relationships, capital, technologies and institutions of the emerging Earth-Moon economy come together.

Global Positioning

The principal campaign message will be:

DOHA: WHERE THE EARTH-MOON ECONOMY GETS ORGANIZED.

Supporting communications will emphasize five priorities:

- Standards
- Markets
- Infrastructure
- Capital
- Partnerships

Digital Platforms

The official website, SEF27.com, will serve as the primary source for program information, participation opportunities, speakers, partners, registration and delegate guidance.

LinkedIn will provide the leading platform for institutional outreach, executive communications, speaker announcements and industry engagement. Supporting content will be distributed through X, YouTube, Instagram, email briefings and partner channels.

Content Themes

Communications will focus on the five thematic tracks, Qatar's industrial opportunity, the future of LEO, AI and digital infrastructure, spaceports, Cis-Lunar transportation, human resilience and sustainable Earth-Moon development.

Roadmap to September 2027

The development of SEF Qatar will progress through coordinated phases covering institutional formation, program development, international outreach, partner engagement, operational readiness and year-round participation. The inaugural Doha forum is targeted for the beginning of September 2027, with exact dates to be announced.

Q4 2026: Foundation and Positioning

- Advance SEF Qatar venture and governance arrangements
- Progress Doha venue evaluation and operational planning
- Confirm the revised SEF Qatar identity and communications framework
- Begin founding partner and institutional engagement
- Establish the operating structure for the five tracks and five layers
- Develop the framework for the 17 strategic participation groups

Q1 2027: Program Mobilization

- Appoint initial track and participation-group leadership
- Begin government, agency and institutional outreach
- Open speaker, partner, exhibitor and country-pavilion pipelines
- Develop SEF Talks and year-round working activities
- Define proposed outputs, responsibilities and reporting methods
- Begin planning the Qatar and TSI showcases

Roadmap to September 2027

Q2 2027: Global Market Engagement

- Launch registration and formal participation campaigns
- Confirm initial speakers, partners and participating institutions
- Advance sponsor, exhibitor and pavilion engagement
- Develop the detailed program and meeting architecture
- Progress hotel, transport and delegate-support arrangements
- Activate selected year-round discussions and working groups

July to August 2027: Final Readiness

- Finalize the program, production schedule and venue operations
- Confirm security, medical, protocol and accessibility arrangements
- Conduct speaker briefings and technical rehearsals
- Finalize exhibitions, demonstrations and partnership spaces
- Coordinate media, VIP and international delegation programs
- Complete delegate communications and final registration activity

Beginning of September 2027: Inaugural SEF Qatar Forum

- Opening and leadership proceedings
- Five thematic track programs
- Exhibitions, Qatar and TSI showcases
- Investor, industry and institutional meetings
- Participation activities and astronaut engagement
- Ecosystem Houses and the SEF Impact Gala
- Closing synthesis, approved announcements and next steps

Q4 2027: Continuity and Impact

- Publish forum proceedings and an appropriate milestone report
- Continue the 17 strategic participation groups
- Advance research, commercial and institutional discussions
- Support agreed projects and partnership follow-up
- Review progress and establish priorities for the next annual forum

Featured Programming

SEF Qatar will combine strategic leadership, thematic discussion, commercial engagement, technology showcases and public participation within one integrated forum experience. The program will connect high-level dialogue with practical opportunities for partnership, investment, research and continuing cooperation.

Strategic Stage

The main forum stage will host shared moments that connect the five thematic tracks and frame the priorities of the gathering.

Planned opportunities include:

- Opening ceremony and welcoming remarks
- Founding leadership addresses
- Ministerial and government-level conversations
- Space agency and international institution briefings
- Flagship industry and CEO discussions
- Investor and sovereign-capital conversations
- Track synthesis and strategic priority sessions
- Selected press-facing announcements
- Closing proceedings and next-stage priorities

Thematic Programming

The five track programs will address regional capability, human resilience, AI and digital infrastructure, LEO and spaceports, Cis-Lunar transportation and sustainable Earth-Moon development.

Expert panels, roundtables and focused working sessions will connect technical capability with commercial demand, investment, policy, research and institutional cooperation.

Featured Programming

Showcases and Demonstrations

Qatar and Titans Space Industries showcases, country pavilions, innovation booths and research demonstrations will make emerging capabilities visible.

Featured subjects may include spacecraft, satellites, reusable transportation, commercial space stations, spaceports, AI, robotics, advanced manufacturing, energy, human resilience, astrobotany and sustainable infrastructure.

Participation and Inspiration

Junior Exploration Zones, the Astronaut Hub, the Inspiration Tour, live analog mission experiences and astronaut-led activities will connect students, families and future professionals with the human and technical dimensions of space exploration.

Strategic Engagement

Private meetings, investor discussions and dedicated partnership spaces will support more detailed conversations among companies, governments, institutions, researchers and capital providers.

Ecosystem Houses will create focused environments for industry, investment, innovation, sustainability, policy and future talent.

The planned SEF Impact Gala will recognize contributions and may feature authorized announcements, approved commitments and initiatives developed through the forum.

Doha's Year-Round Platform

The annual Doha forum will serve as the focal point of a continuing international platform. Through Layer 5, SEF Qatar will support research, education, workforce development and practical collaboration between annual gatherings.

Two planned initiatives near Doha will connect human exploration with challenges relevant to Qatar and life on Earth.

Analog Astronaut Training Camp

The planned Analog Astronaut Training Camp will create a practical setting where astronaut candidates, researchers, engineers and students can prepare for the demands of future lunar exploration.

Proposed activities include:

- Simulated lunar missions
- Outdoor extravehicular activities
- Rover and robotic operations
- Mission planning and communications
- Equipment handling and field exercises
- Emergency preparation
- Teamwork under operational constraints
- Coordinated human and robotic activities

The camp is intended to develop in phases, supporting increasingly sophisticated training, research and international collaboration.

Universities, aerospace companies, equipment suppliers and training organizations will have opportunities to contribute expertise, develop programs and evaluate technologies.



Doha's Year-Round Platform

Astrobotany and Food Security Research Laboratory

The planned laboratory will investigate how plants can be cultivated reliably in environments where water, space, energy and other resources are limited.

Proposed research areas include:

- Controlled-environment agriculture
- Hydroponic cultivation
- Water and nutrient recycling
- Crop resilience
- Resource-efficient growing systems
- Food production within human habitats
- Integration with future life-support systems

The research will support future space exploration while addressing challenges relevant to food production in Qatar and other arid regions.

Universities, agricultural technology companies, researchers and industry partners will be able to explore joint studies, equipment testing and future research collaboration.

Public Participation and Qatar Impact

Designated visitor experiences, guided tours and interactive educational activities are planned for students, residents, tourists and VIP guests.

Together, the camp and laboratory will support astronaut preparation, applied research, food-security innovation, workforce development and international cooperation. They will also help connect Qatar's space ambitions with practical benefits for its people, institutions and economy.

About the Space Economic Forum

Space Economic Forum LLC, operating internationally as SEF International, is a global platform dedicated to advancing the emerging Earth-Moon economy by connecting government, industry, investment, science and education.

Its Qatar platform, being established in Doha as Space Economic Forum Qatar, will combine an annual international forum with year-round engagement across five thematic tracks, five integrated program layers and 17 strategic participation groups. Developed since July 2025 with contributions from an international team of more than 60 professionals, SEF aims to help participants establish partnerships, explore commercial opportunities and coordinate practical work around the infrastructure, technologies and markets of the next industrial revolution.

N.S. Lachman & Co. LLC serves as the organizer and institutional manager of the Space Economic Forum. Titans Space Industries Inc. is the majority owner of SEF International.

SEF International jointly owns SEF Qatar with its strategic partner, His Excellency Mohamed bin Ahmed Al Obaidly, a Qatari entrepreneur, international investor and industrial leader.

The inaugural Space Economic Forum Qatar gathering is targeted for early September 2027 in Doha, Qatar.



Founding Leadership and Institutional Structure

Space Economic Forum LLC and His Excellency Mohamed bin Ahmed Al Obaidly have announced an agreement to establish Space Economic Forum Qatar as an annual international forum in Doha supported by a year-round platform of strategic engagement and commercial partnership development.

FOUNDING LEADERSHIP

HIS EXCELLENCY MOHAMED BIN AHMED AL OBAIDLY

*Founding Chairman, Space Economic Forum Qatar
Vice Chairman, Space Economic Forum LLC*

His Excellency Mohamed bin Ahmed Al Obaidly is a Qatar-based industrialist and prominent international businessman. Through the agreement, he has secured the exclusive rights, to be exercised through Space Economic Forum Qatar, to establish and develop the SEF platform in Qatar. These rights encompass the annual Doha forum and its associated year-round program.

NEAL S. LACHMAN

*Founding chairman & CEO, Space Economic Forum LLC
Executive Vice Chairman and Chief Executive Officer,
Space Economic Forum Qatar*

Neal S. Lachman will lead the international development of the platform, connecting governments, industry, investment, research, and education around the emerging Earth-Moon economy.



Founding Leadership and Institutional Structure

Institutional Structure

Space Economic Forum LLC

The Florida-based founding organization behind the Space Economic Forum and its international convening model.

N.S. Lachman & CO. LLC

The institutional partner supporting corporate strategy, international programming, commercial development and the continuing growth of the SEF Qatar platform.

Titans Space Industries Inc.

SEF sponsor and founding partner, contributing an infrastructure-focused perspective connecting reusable transportation, orbital systems, human readiness and the development of the Earth-Moon economy.

Doha as the annual convening home

The agreement positions Doha as SEF's annual international convening home. It also provides a framework for additional events across the GCC and worldwide through separately agreed arrangements.

Space Economic Forum LLC, through institutional partner N.S. Lachman & Co. LLC on behalf of SEF investor Titans Space Industries Inc., will lead the organization, international programming and development of the SEF Qatar platform.

International Development Team

Since July 2025, more than 60 professionals from around the world have contributed to the development of the Space Economic Forum. Their collective work supports research, program design, international engagement, partnership development and preparations for the inaugural SEF Qatar forum in Doha.

About Titans Space Industries Inc.

SEF International Majority Owner

Titans Space Industries Inc. is building more than transportation and orbital infrastructure. It is developing the human, operational, and systems foundations required to support the next phase of the Earth-Moon economy.

As a sponsor and founding partner of Space Economic Forum LLC, TSI brings a practical infrastructure perspective to the markets, partnerships, standards, policy, and capital discussions that will shape future economic activity beyond Earth. The company's work connects mission architecture, transportation, orbital systems, crew readiness and operational resilience.

Sustained activity throughout the Earth-Moon system will require reusable transportation, viable orbital destinations, passenger and cargo logistics, servicing, communications, dependable operations and growing commercial demand. TSI's developing architecture connects these requirements through the Titans Genesis Spaceplane, TSOT and related Earth-Moon systems. Its long-term vision includes reusable access to low Earth orbit, orbital staging, passenger and cargo transportation, servicing, maintenance and logistics, and infrastructure capable of supporting research, industry and recurring economic activity.

For further information: www.TitansSpace.com

About Titans Space Industries Inc.

SEF International Majority Owner

TSI's astronaut program reflects the same systems-focused philosophy. Training is structured in two phases, beginning with a common professional foundation and progressing into mission-specific preparation. Tailored pathways support experiential, research and development, and expedition and development astronauts. Human behaviour and performance are treated as safety-critical systems. Astronaut candidates are developed not only as future crew members, but also as contributors to design review, testing, procedure validation, research, mission support and public engagement.

At SEF Qatar, the TSI showcase will connect vehicles and orbital infrastructure with the people, training systems and operational culture required to make frontier activity reliable and scalable. Through this presence, TSI will help connect transportation, LEO destinations, AI-enabled operations, human resilience, finance and standards with the partnerships required to advance the emerging Earth-Moon economy.

For further information: www.TitansSpace.com

<https://sef27.com>

<https://www.linkedin.com/company/spaceeconomicforum>

