



SPACE
ECONOMIC
FORUM
QATAR 



Space Economic Forum (SEF) | Doha, Qatar

Strategic Partnership Prospectus

The Global Forum for the Earth-Moon Economy

September 2027

Depicted: Titans Genesis Spaceplane



www.SEF27.com



contact@SEF27.com

A Joint Invitation to Help Shape The Earth-Moon Economy



A Letter to Industry Leaders

Dear Industry Leader,

Every great economic era begins before its institutions, markets, and infrastructure are fully formed. The Earth-Moon economy is entering that decisive moment now.

What was once approached as a series of individual missions is becoming an interconnected economic geography. Reusable transportation, orbital infrastructure, lunar logistics, energy, communications, data, advanced manufacturing, resource development, finance, insurance, governance, education, and human settlement are beginning to converge.

This is more than the next chapter of space exploration. It is the foundation of the next industrial revolution.

The Space Economic Forum (SEF) Qatar is being established in Doha as the strategic regional launchpad for SEF's presence across the Middle East and beyond. It will strengthen Qatar's position as a leading hub for space-sector investment, innovation, international collaboration, and the development of the regional space economy.

Through SEF Qatar, we will bring together leaders from government, industry, investment, science, education, law, infrastructure, and technology to address the practical decisions that will determine how the Earth-Moon economy is organized, financed, governed, and built.

SEF Qatar will not be another conference where the future is discussed and then deferred. It is being designed as a working forum through which relationships can be established, priorities aligned, partnerships formed, capital connected with credible opportunities, and ambitious ideas advanced toward implementation.

Qatar provides a uniquely powerful setting for this work. Its leadership in energy, aviation, international finance, education, media, diplomacy, and global convening gives it the capacity to connect established space powers with emerging space nations, sovereign investors, industrial companies, researchers, and the wider international community. Doha can become an important bridge between regions, institutions, and industries that must work together if the Earth-Moon economy is to reach its full potential.

Our ambition is both global and practical. SEF Qatar will focus on the transportation networks, orbital platforms, lunar infrastructure, manufacturing capacity, communications systems, energy resources, financial structures, workforce, standards, and international partnerships required to turn exploration into a functioning and enduring economy.

Many will be in the room where this future is discussed.

Sincerely,

Neal S. Lachman

Founding Chairman & CEO, Space Economic Forum LLC
Executive Vice Chairman and Chief Executive Officer,
Space Economic Forum Qatar

H.E. Mohamed bin Ahmed Al Obaidly

Founding Chairman, Space Economic Forum Qatar
Vice Chairman, Space Economic Forum LLC



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An Invitation to Participate

Help Shape the Earth-Moon Economy

The Earth-Moon economy is entering a decisive period of development. Space transportation, orbital infrastructure, communications, energy, manufacturing, finance, research and human activity are beginning to form an interconnected economic system.

Space Economic Forum Qatar invites governments, sovereign institutions, investors, corporations, universities and technology leaders to participate in shaping this emerging economy.

From Dialogue to Implementation

SEF Qatar is being established as a working platform where participants can:

- Build relationships with senior leaders and decision-makers
- Connect capital with credible commercial opportunities
- Contribute expertise to focused strategic discussions
- Identify potential partners and complementary capabilities
- Advance ideas toward collaboration and implementation
- Establish an early position within the Earth-Moon economy

An Invitation to Participate

Partnership with Purpose

Partnership with SEF Qatar extends beyond branding, visibility and hospitality. It provides a structured opportunity to engage with the leaders, institutions, technologies and investment networks influencing the next industrial revolution.

A deliberately limited number of partnership positions will be available. This approach protects the quality of engagement, preserves the value of access and ensures that every partnership remains credible, relevant and substantive.

Many will attend the forum. A select group of partners will help shape what comes next.

Your Invitation

The five partnership tiers presented in this prospectus offer different levels of access, visibility, engagement and strategic participation. We invite your organization to select the pathway that best reflects its ambitions, capabilities and long-term objectives.

Be in the room. Take your seat at the table. Help build the economy that comes next.

SEF Qatar at a Glance

The Global Forum for the Earth-Moon Economy

Space Economic Forum Qatar is being established in Doha as SEF's strategic regional platform for the Middle East and beyond. It will connect government, industry, investment, science and education around the infrastructure, technologies and markets shaping the emerging Earth-Moon economy.

The Platform

Doha, Qatar

A globally connected setting for international cooperation, investment and industrial development.

Early September 2027

The targeted date for the inaugural international Space Economic Forum Qatar.

Annual International Forum

A high-level gathering focused on partnerships, investment, infrastructure, innovation and implementation.

Year-Round Engagement

Working groups, research initiatives, institutional engagement and commercial partnership development extending beyond the annual forum.



SEF Qatar at a Glance

Program Architecture

5	5	17	60+
Thematic Tracks	Integrated Program Layers	Strategic Participation Groups	International Contributors Since July 2025

Strategic Purpose

SEF Qatar is designed to connect regional strengths in energy, aviation, logistics, finance, education and international engagement with global expertise in space, aerospace and advanced technology.

The platform will help participants explore joint ventures, research collaboration, supplier development, technology partnerships and prospective investment relationships.

Connecting technology, capital, infrastructure and leadership to help move the Earth-Moon economy from conversation to coordination.



Why Doha, Why Qatar?

A Regional Launchpad with Global Reach

AI and Digital Infrastructure

SEF Qatar intends to connect Qatar with Silicon Valley and other global technology ecosystems through artificial intelligence, robotics, semiconductors, advanced computing, cybersecurity and autonomous systems. These capabilities can support spacecraft, mission operations, manufacturing and space-derived services.

The Future of LEO

Commercial space stations, orbital research, manufacturing, tourism and servicing will depend upon reliable transportation, communications, logistics and customers. Doha can provide a setting where these participants explore partnerships across LEO, spaceports and Cis-Lunar transportation.

Human Resilience and Food Security

Universities, laboratories and companies can collaborate on astronaut preparation, medical technology, space agriculture and resource-efficient habitats. The planned Analog Astronaut Training Camp and Astrobotany and Food Security Research Laboratory near Doha will create prospective channels for research, education and workforce development.

Sustainable Growth

Energy efficiency, responsible resource use, resilient supply chains, orbital sustainability and environmental stewardship will guide discussions of infrastructure, investment and long-term development.



The Regional Opportunity

Connecting Global Expertise with Regional Capability

SEF Qatar aims to serve as a bridge between Gulf Cooperation Council countries, the wider Middle East and international space, aerospace and technology industries.

By connecting regional strengths with global expertise, the platform will help organizations identify complementary capabilities and explore cooperation around the infrastructure, technologies and markets of the Earth-Moon economy.

Pathways for Cooperation

- Joint ventures and technology partnerships
- Regional operations and supplier development
- Research collaboration and workforce development
- Shared infrastructure development
- Prospective investment relationships
- Commercial and institutional alliances

The Regional Opportunity

Opportunities across Industries

Participation in the space economy extends across established industries. Energy, manufacturing, artificial intelligence, semiconductors, logistics, banking, insurance, universities, healthcare and food security all bring capabilities relevant to its development.

SEF Qatar will help connect these capabilities with defined needs, credible partners and practical pathways toward implementation.

Regional Capability, International Cooperation

For regional organizations, the platform offers opportunities to engage with international expertise, explore new markets and develop capabilities. For international participants, it provides a setting to identify regional partners, explore prospective operations and build relationships across Qatar and the wider GCC.

These connections can support economic diversification, skilled employment and the development of internationally competitive industries.

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SEF 2027

Layer 1



Strategic Forum

Connect leaders and specialists across five thematic tracks to identify priorities, examine challenges, and develop practical next steps.

- Keynotes
- Expert roundtables
- Working sessions
- Commercial and institutional dialogue

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Layer 2



Programs and Participation Activities

Connect students, families, educators, and astronaut candidates through hands-on learning and mission experiences.



Junior
Exploration Zones
(JEZ)



Astronaut Hub



Inspiration Tour



Live analog
missions



Astronaut-led
activities

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Layer 3



Exhibitions and Showcases

Demonstrate capabilities and connect with prospective customers, investors, suppliers, and research partners.

- Qatar and TSI showcases
- Innovation booths
- Partnership meetings
- Country pavilions
- Research demonstrations

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Layer 4



SEF Impact Gala and Ecosystem Houses

Recognize contributions, share approved
announcements, and deepen relationships
through curated gatherings.

Industry ● Investment ● Innovation
Sustainability ● Policy ● Future talent

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Layer 5

Year-round Engagement Platform

Connect all program layers through continuing collaboration, project development, and milestone reporting.

- SEF Talks
- USC and SSPS work
- 17 strategic participation groups
- Continuing JEZ activities
- Collaborative projects

USC: United Space Collective
SSPS: Solar System Planetary Standards

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Track 1



Regional Talent, Institutional Foundations & Capacity Pipelines

Build the people, institutions, and industrial capabilities for meaningful participation in the space economy.

- | | | |
|---|---|---|
|  Workforce and AI skills |  Academic partnerships |  Testing and certification |
|  Technology transfer |  Supplier networks |  Entrepreneurship |

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Track 2



Human Resilience and Survival in Space

Connect medicine, biology, engineering, and training to support healthy crews and sustained activity beyond Earth.



Medical readiness



Analog training



Astrobotany



Radiation protection



Life support



Food security

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Track 3



AI, Digital Infrastructure, Defense & Earth-Based Operations

Connect space with Silicon Valley and global technology ecosystems to develop useful services and commercial partnerships.



AI and robotics



Semiconductors



Earth observation



Advanced computing



Cybersecurity



Intelligence



Secure communications

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Track 4

The Future of LEO, Spaceports & Cis-Lunar Transportation

Connect viable orbital destinations with transportation, customers, and dependable infrastructure across the Earth-Moon system.



Commercial
space stations



Spaceports



Reusable
transport



Orbital
servicing



Logistics



Finance and
insurance



Orbital
sustainability

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Track 5

Building a Sustainable Earth-Moon Civilization

Develop interconnected infrastructure, industries, settlements, and institutions that can endure across generations.



Lunar
resources



Clean energy



Circular
production



Robotic
construction



Governance



Earth-Moon and
Selene Accords

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17 Strategic Participation Groups

Layer 5: Year-round collaboration

01

SEF Strategic Partner Leadership Council

Align strategic priorities, partner contributions, and cross-industry cooperation.

02

SEF Track Integration Council

Coordinate expertise and delivery across all five thematic tracks.

03

Earth-Moon and Selene Accords Stewardship Council

Develop accords and frameworks for responsible Earth-Moon cooperation.

04

Cis-Lunar Infrastructure and Logistics Board

Advance spaceports, orbital facilities, transportation, and lunar logistics.

05

Resource, Power and Commodity Markets Board

Connect energy, lunar resources, efficient resource use, and emerging markets.

06

Space Traffic, Safety and Orbital Sustainability Board

Support traffic coordination, debris mitigation, and safe orbital operations.

07

Standards, Interoperability and Digital Infrastructure Board

Align systems, communications, AI, cybersecurity, data, and advanced computing.

08

Space Finance, Insurance and Underwriting Board

Support project finance, risk assessment, insurance, and investment readiness.

09

Industrialization, Manufacturing and Supply Chain Board

Connect materials, semiconductors, robotics, production, testing, and suppliers.

10

Human Resilience, Health and Life Support Board

Advance space medicine, analog training, astrobotany, food security, and life support.

11

Government and Space Agency Forum

Connect public priorities, enabling frameworks, and international cooperation.

12

Investor and Sovereign Capital Forum

Connect capital providers with sectors, projects, and investment partners.

13

Fortune 500 and Strategic Industry Forum

Connect major industries and global technology ecosystems with space markets.

14

Universities, Research and Workforce Forum

Build research partnerships, AI skills, training, entrepreneurship, and careers.

15

Chambers, Associations and Regional Economic Development Forum

Strengthen business networks, regional investment, suppliers, and aerospace hubs.

16

Future Generations, Education and Astronaut Inspiration Platform

Engage youth through Junior Exploration Zones and astronaut-led learning.

17

Public Trust, Ethics and Civilizational Narrative Platform

Promote responsible AI, environmental stewardship, culture, and public understanding.

Clear objectives • Responsible contributors • Milestone reporting

The Global Forum for the Earth-Moon Economy

Who Should Partner with SEF Qatar?

A Multisector Platform

SEF Qatar welcomes early engagement from organizations whose expertise, capital, technologies, networks or institutional capabilities can contribute to the Earth-Moon economy.

Prospective Partners

- Governments, ministries and space agencies
- Sovereign wealth funds and institutional investors
- Space and aerospace companies
- Airlines, airports, logistics businesses and spaceport developers
- Energy and infrastructure companies
- AI, semiconductor, robotics and cybersecurity businesses
- Banks, insurers and professional-services firms
- Advanced manufacturers and materials companies
- Telecommunications and satellite businesses
- Universities, laboratories and research institutions
- Healthcare, biotechnology and human-performance organizations
- Agriculture and food-security companies
- Hospitality, travel and delegate-service providers
- Media, communications and content organizations
- Consumer and luxury brands with credible technical or experiential relevance





Multiple Ways to Participate

Partnership Pathways

Strategic Forum and Thought Leadership

Leadership programming, thematic tracks, executive dialogue, investor discussions, working sessions and selected strategic moments.

Year-Round Participation Groups

Participation in approved councils, specialist groups, institutional forums and public-engagement platforms.

Exhibitions and Showcases

Country pavilions, innovation exhibits, research demonstrations, technology showcases and dedicated meeting environments.

Research and Education

Collaboration involving universities, laboratories, workforce initiatives, the planned Analog Astronaut Training Camp and the Astrobotany and Food Security Research Laboratory.

Ecosystem Houses and Impact Programming

Focused engagement across industry, investment, innovation, sustainability, policy and future talent.

Multiple Ways to Participate

Media and Content

Reports, interviews, digital features, livestreams, institutional content and selected communications.

Delegate Experience

Travel, hospitality, catering, wellness, apparel, technical equipment and services that support the participant experience.

Strategic Technology Dialogue

Where strong mutual alignment exists, participation in SEF Qatar may initiate separate discussions with SEF, Titans Space Industries Inc. or other participating organizations.

Participation and benefits are subject to relevance, program fit, availability, SEF confirmation and the applicable partnership agreement. Technical integration requires separate technical, regulatory, intellectual-property and commercial review.

Five Partnership Tiers

Five Pathways into the SEF Qatar Platform

SEF Qatar's five partnership tiers provide different scopes of participation, allowing organizations to align their engagement with their capabilities, priorities and strategic objectives.

Partnership Tier	Participation Scope	Strategic Participation Groups
Diamond	Platform-wide engagement	All 17 groups
Platinum	Multi-track engagement	Up to 8 groups
Gold	Targeted engagement	Up to 4 groups
Emerald	Focused engagement	Up to 2 groups
Silver	A defined entry into the platform	1 approved group

Five Partnership Tiers

Participation Aligned with Purpose

The tiers establish the maximum scope of group participation available at each level. Specific opportunities are aligned with the partner's expertise, objectives and relevance to the program.

Partnership Terms

Participation, rights, benefits, leadership appointments, visibility, access and activations are subject to relevance, program fit, availability, SEF confirmation and the applicable partnership agreement. Commercial terms are discussed privately with prospective partners.

Diamond Partnership

Platform-Wide Participation

Diamond Partnership offers the broadest scope of participation within SEF Qatar, providing eligibility to engage across all 17 strategic participation groups.

It is suited to organizations seeking involvement across multiple thematic tracks, program layers and year-round initiatives.

Scope of Engagement

- Eligibility to participate across all 17 strategic participation groups
- Potential involvement across multiple thematic tracks and program layers
- Year-round relationship and proposal development
- Curated engagement with relevant institutions and prospective collaborators
- Principal partner recognition
- Potential discussions regarding leadership roles
- Substantial forum presence or approved activation



Diamond Partnership

Who It Is For

Sovereign institutions, major industrial organizations, global technology companies, leading investors and strategic partners whose capabilities span multiple areas of the Earth-Moon economy.

Participation Terms

Specific rights, benefits, appointments, visibility and activations are subject to relevance, program fit, availability, SEF confirmation and the applicable partnership agreement. Eligibility does not guarantee leadership positions, speaking roles, exclusivity, commercial opportunities or access to every activity.

Commercial terms are discussed privately.



Platinum Partnership

Cross-Track Strategic Participation

Platinum Partnership provides substantial participation across selected areas of the SEF Qatar platform. It is designed for organizations seeking strategic engagement across several thematic tracks, program layers or year-round initiatives.

Scope of Engagement

- Participation in up to eight approved strategic participation groups
- Engagement across multiple thematic tracks or program layers
- Year-round participation in selected areas
- Curated introductions and relevant strategic meetings
- Prominent recognition across agreed channels
- Potential exhibition, showcase, pavilion or content opportunities
- Participation in selected roundtables, workshops or institutional discussions

Platinum Partnership

Who It Is For

Organizations with several complementary capabilities or a strategic interest extending across multiple sectors of the Earth-Moon economy.

Participation Terms

Specific participation, recognition, access and opportunities are subject to relevance, program fit, availability, SEF confirmation and the final partnership agreement.

Commercial terms are discussed privately.

Gold Partnership

Targeted Sector Engagement

Gold Partnership is intended for organizations with clearly defined strategic priorities and a focused interest in selected areas of the SEF Qatar platform.

Scope of Engagement

- Participation in up to four approved strategic participation groups
- Access to relevant track programming and selected year-round activities
- Approved partner recognition
- Curated introductions aligned with defined objectives
- Potential participation in selected sessions, workshops or exhibitions
- Follow-up around relevant proposals and partnership opportunities

A Focused Partnership Pathway

Gold Partnership offers a focused pathway for organizations seeking meaningful participation without requiring platform-wide involvement.

Participation and associated benefits are subject to relevance, program fit, availability, SEF confirmation and the applicable partnership agreement.



Emerald Partnership

Focused Participation

Emerald Partnership provides a focused pathway for specialist organizations seeking meaningful engagement within clearly defined areas of the SEF Qatar platform.

Scope of Engagement

- Participation in up to two approved strategic participation groups
- Access to relevant sessions and selected year-round activities
- Approved partner recognition
- Selected networking opportunities and meetings
- Potential focused activation or demonstration
- Opportunities to contribute expertise within an approved scope

Who It Is For

Specialist companies, universities, research organizations, emerging technology businesses and institutions with clearly defined objectives.

Participation Terms

Specific participation, visibility, access and opportunities are subject to relevance, program fit, availability, SEF confirmation and the applicable partnership agreement.

Silver Partnership

A Defined Entry Pathway

Silver Partnership provides a defined entry into the SEF Qatar platform for organizations beginning to explore connections with the emerging Earth-Moon economy.

Scope of Engagement

- Participation in one approved strategic participation group
- Access to relevant forum sessions and activities
- Approved partner recognition
- Targeted relationship-building opportunities
- Opportunities to contribute expertise within a defined area
- A potential pathway toward deeper future participation

Who It Is For

Organizations beginning to explore how their capabilities, services or strategic interests may connect with the Earth-Moon economy.

Participation Terms

Specific participation, visibility, access and opportunities are subject to relevance, program fit, availability, SEF confirmation and the applicable partnership agreement.

Partnership Benefits

Value Beyond Visibility

SEF Qatar partnership is designed to create strategic value through access, association, relationships, continuity and opportunities for meaningful participation.

Strategic Access

Engagement with leaders from government, industry, investment, science, education, technology and infrastructure.

Credible Association

Positioning within a serious international platform focused on the emerging Earth-Moon economy.

Curated Relationships

Introductions and meetings aligned with the partner's capabilities, interests and strategic objectives.

Year-Round Continuity

Participation that can continue before and after the annual Doha gathering.

Thought Leadership

Approved opportunities to contribute expertise through tracks, working sessions, reports or institutional discussions.





Partnership Benefits

Physical and Digital Visibility

Recognition through agreed event, exhibition, content, digital or communications channels.

Commercial Exploration

Settings in which partners can identify complementary capabilities, prospective customers, suppliers, investors and collaborators.

Research and Workforce Development

Potential engagement with universities, laboratories, educational initiatives and future-talent programs.

Participation Terms

Specific benefits will depend upon the selected partnership tier, strategic fit, availability, SEF approval and the final partnership agreement.

Showcases, Activations and Strategic Integration

Making Capability Visible

SEF Qatar can provide approved partners with opportunities to present capabilities, demonstrate technologies and create purposeful environments for engagement with delegates, decision-makers and prospective collaborators.

Showcase and Activation Opportunities

- Qatar showcases
- Titans Space Industries showcases
- Country pavilions
- Innovation booths
- Research demonstrations
- Product and technology displays
- Partner meeting spaces
- Ecosystem Houses
- Hospitality environments
- Media and content integration
- Delegate services
- Technical apparel and equipment
- Human-performance and wellness technologies

Showcases, Activations and Strategic Integration

Potential TSI Dialogue Areas

Subject to strategic and technical relevance, potential areas for dialogue with Titans Space Industries Inc. may include:

- Transportation and orbital-infrastructure concepts
- Crew systems and interiors
- Communications and digital systems
- Robotics and autonomous operations
- Power and environmental systems
- Passenger and cargo logistics
- Human-performance technologies
- Mission-support systems

Important Clarification

SEF Qatar partnership does not automatically include integration with TSI vehicles, spacecraft, facilities or technical systems. Any such opportunity would require a separate technical, regulatory, intellectual-property and commercial review.



Research, Education and Long-Term Impact

Connecting Space Exploration with Life on Earth

SEF Qatar's long-term vision includes research and educational initiatives that connect the challenges of sustained space activity with practical priorities on Earth.

Analog Astronaut Training Camp

Planned near Doha, the Analog Astronaut Training Camp can provide a structured environment for preparing people, testing operational concepts and developing mission-relevant skills.

Prospective activities include:

- Simulated missions
- Outdoor extravehicular activities
- Rover and robotic operations
- Mission planning and communications
- Equipment handling
- Emergency preparation
- Teamwork under operational constraints
- Coordinated human and robotic activities

Research, Education and Long-Term Impact

Astrobotany and Food Security Research Laboratory

Also planned near Doha, the Astrobotany and Food Security Research Laboratory can explore how resource-efficient food-production systems support both future habitats and terrestrial resilience.

Prospective research areas include:

- Controlled-environment agriculture
- Hydroponic systems
- Water and nutrient recycling
- Crop resilience
- Resource-efficient growing systems
- Food production within habitats
- Future life-support integration

Opportunities for Partners

Universities, aerospace companies, training organizations, equipment suppliers, agricultural-technology companies, researchers and industry partners may contribute expertise, develop programs, evaluate technologies, undertake joint studies, test equipment and explore future research collaboration.

Relevance to Qatar

These initiatives can support Qatar's priorities in food security, education, research, workforce development and international cooperation.

Preparing people, technologies and resilient systems for sustained life beyond Earth.

Engagement Process

From First Conversation to Approved Partnership

Each SEF Qatar partnership is developed through a structured process designed to establish strategic relevance, practical feasibility and clear expectations.

1. Introductory Discussion

Understand the organization, its capabilities, partnership objectives and potential relevance to SEF Qatar.

2. Strategic-Fit Review

Identify the most suitable thematic tracks, program layers, strategic participation groups, audiences and engagement pathways.

3. Participation Design

Develop the appropriate partnership tier, group participation, activation opportunities, visibility and year-round involvement.

4. Feasibility Review

Assess operational, technical, production, cultural, legal and scheduling requirements.

5. Commercial Alignment

Agree upon rights, deliverables, responsibilities, financial terms and methods of measuring progress.

6. Definitive Agreement

Formalize the partnership before any public announcement, activation or confirmed participation.

Engagement Process

Initial Expression of Interest

Organizations are invited to provide:

- An overview of the organization
- Relevant capabilities
- Partnership objectives
- Preferred participation tier
- Tracks, layers or strategic participation groups of interest
- A proposed activation or contribution
- Geographic and institutional priorities
- The preferred next step

Participation Terms

Participation, leadership appointments, visibility, benefits and access remain subject to relevance, program fit, SEF confirmation, availability and the final partnership agreement. Commercial terms are shared privately with qualified organizations.



Roadmap to September 2027

The development of SEF Qatar will progress through coordinated phases covering institutional formation, program development, international outreach, partner engagement, operational readiness and year-round participation. The inaugural Doha forum is targeted for the beginning of September 2027, with exact dates to be announced.

Q4 2026: Foundation and Positioning

- Advance SEF Qatar venture and governance arrangements
- Progress Doha venue evaluation and operational planning
- Confirm the revised SEF Qatar identity and communications framework
- Begin founding partner and institutional engagement
- Establish the operating structure for the five tracks and five layers
- Develop the framework for the 17 strategic participation groups

Q1 2027: Program Mobilization

- Appoint initial track and participation-group leadership
- Begin government, agency and institutional outreach
- Open speaker, partner, exhibitor and country-pavilion pipelines
- Develop SEF Talks and year-round working activities
- Define proposed outputs, responsibilities and reporting methods
- Begin planning the Qatar and TSI showcases

Roadmap to September 2027

Q2 2027: Global Market Engagement

- Launch registration and formal participation campaigns
- Confirm initial speakers, partners and participating institutions
- Advance sponsor, exhibitor and pavilion engagement
- Develop the detailed program and meeting architecture
- Progress hotel, transport and delegate-support arrangements
- Activate selected year-round discussions and working groups

July to August 2027: Final Readiness

- Finalize the program, production schedule and venue operations
- Confirm security, medical, protocol and accessibility arrangements
- Conduct speaker briefings and technical rehearsals
- Finalize exhibitions, demonstrations and partnership spaces
- Coordinate media, VIP and international delegation programs
- Complete delegate communications and final registration activity

Beginning of September 2027: Inaugural SEF Qatar Forum

- Opening and leadership proceedings
- Five thematic track programs
- Exhibitions, Qatar and TSI showcases
- Investor, industry and institutional meetings
- Participation activities and astronaut engagement
- Ecosystem Houses and the SEF Impact Gala
- Closing synthesis, approved announcements and next steps

Q4 2027: Continuity and Impact

- Publish forum proceedings and an appropriate milestone report
- Continue the 17 strategic participation groups
- Advance research, commercial and institutional discussions
- Support agreed projects and partnership follow-up
- Review progress and establish priorities for the next annual forum

Institutional Structure

Space Economic Forum LLC

The Florida-based founding organization behind the Space Economic Forum and its international convening model.

N.S. Lachman & CO. LLC

The institutional partner supporting corporate strategy, international programming, commercial development and the continuing growth of the SEF Qatar platform.

Titans Space Industries Inc.

SEF sponsor and founding partner, contributing an infrastructure-focused perspective connecting reusable transportation, orbital systems, human readiness and the development of the Earth-Moon economy.

Doha as the annual convening home

The agreement positions Doha as SEF's annual international convening home. It also provides a framework for additional events across the GCC and worldwide through separately agreed arrangements.

Space Economic Forum LLC, through institutional partner N.S. Lachman & Co. LLC on behalf of SEF investor Titans Space Industries Inc., will lead the organization, international programming and development of the SEF Qatar platform.

International Development Team

Since July 2025, more than 60 professionals from around the world have contributed to the development of the Space Economic Forum. Their collective work supports research, program design, international engagement, partnership development and preparations for the inaugural SEF Qatar forum in Doha.



Founding Leadership

Space Economic Forum LLC and His Excellency Mohamed bin Ahmed Al Obaidly have announced an agreement to establish Space Economic Forum Qatar as an annual international forum in Doha supported by a year-round platform of strategic engagement and commercial partnership development.

HIS EXCELLENCY MOHAMED BIN AHMED AL OBAIDLY

*Founding Chairman, Space Economic Forum Qatar
Vice Chairman, Space Economic Forum LLC*

His Excellency Mohamed bin Ahmed Al Obaidly is a Qatari entrepreneur, international investor and industrial leader with more than 30 years of experience across diversified businesses.

He is the Founder and Group Chairman of Kingdom Investment Group and the Founder and Group Managing Director of OITC Group Al-Obaidly. His interests span infrastructure, energy, technology, logistics, education, healthcare and food security.

As a board member of the Qatar Chamber, he brings extensive international commercial relationships and joint-venture experience to the development of SEF Qatar.

NEAL S. LACHMAN

*Founding chairman & CEO, Space Economic Forum LLC
Executive Vice Chairman and Chief Executive Officer,
Space Economic Forum Qatar*

Neal S. Lachman began his career in 1989 and has worked across telecommunications, satellite broadcasting, broadband infrastructure, investment and aerospace.

Through the Space Economic Forum and N.S. Lachman & Co. LLC, he connects industry, capital, research institutions and international stakeholders around the development of the Earth-Moon economy.

He is also the Founding Executive Chairman, Chief Executive Officer and Chief of Spacecraft Design of Titans Space Industries Inc.



About the Space Economic Forum

Space Economic Forum LLC, operating internationally as SEF International, is a global platform dedicated to advancing the emerging Earth-Moon economy by connecting government, industry, investment, science and education.

Its Qatar platform, being established in Doha as Space Economic Forum Qatar, will combine an annual international forum with year-round engagement across five thematic tracks, five integrated program layers and 17 strategic participation groups. Developed since July 2025 with contributions from an international team of more than 60 professionals, SEF aims to help participants establish partnerships, explore commercial opportunities and coordinate practical work around the infrastructure, technologies and markets of the next industrial revolution.

N.S. Lachman & Co. LLC serves as the organizer and institutional manager of the Space Economic Forum. Titans Space Industries Inc. is the majority owner of SEF International.

SEF International jointly owns SEF Qatar with its strategic partner, His Excellency Mohamed bin Ahmed Al Obaidly, a Qatari entrepreneur, international investor and industrial leader.

The inaugural Space Economic Forum Qatar gathering is targeted for early September 2027 in Doha, Qatar.

About Titans Space Industries Inc.

SEF International Majority Owner

Titans Space Industries Inc. is building more than transportation and orbital infrastructure. It is developing the human, operational, and systems foundations required to support the next phase of the Earth-Moon economy.

As a sponsor and founding partner of Space Economic Forum LLC, TSI brings a practical infrastructure perspective to the markets, partnerships, standards, policy, and capital discussions that will shape future economic activity beyond Earth. The company's work connects mission architecture, transportation, orbital systems, crew readiness and operational resilience.

Sustained activity throughout the Earth-Moon system will require reusable transportation, viable orbital destinations, passenger and cargo logistics, servicing, communications, dependable operations and growing commercial demand. TSI's developing architecture connects these requirements through the Titans Genesis Spaceplane, TSOT and related Earth-Moon systems. Its long-term vision includes reusable access to low Earth orbit, orbital staging, passenger and cargo transportation, servicing, maintenance and logistics, and infrastructure capable of supporting research, industry and recurring economic activity.



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TSI's astronaut program reflects the same systems-focused philosophy. Training is structured in two phases, beginning with a common professional foundation and progressing into mission-specific preparation. Tailored pathways support experiential, research and development, and expedition and development astronauts. Human behaviour and performance are treated as safety-critical systems. Astronaut candidates are developed not only as future crew members, but also as contributors to design review, testing, procedure validation, research, mission support and public engagement.

At SEF Qatar, the TSI showcase will connect vehicles and orbital infrastructure with the people, training systems and operational culture required to make frontier activity reliable and scalable. Through this presence, TSI will help connect transportation, LEO destinations, AI-enabled operations, human resilience, finance and standards with the partnerships required to advance the emerging Earth-Moon economy.

For further information: www.TitansSpace.com
<https://sef27.com>
<https://www.linkedin.com/company/spaceeconomicforum>

